

Agenda at a glance

28 January 2026

TIP: Look for the Location Letter for ease on-site

8:00 REGISTRATION & MEETINGS

F

9:00AM - MAIN STAGE
[PURPOSE & PERFORMANCE]

OPENING:
A NEW BEGINNING

PANEL:
PURPOSE + PERFORMANCE IN
A NEW ERA

or

A
B
C
D
E

9:00AM - TRIBES
[STRATEGY LENS]

CREAM: PORTFOLIO STRATEGY

OCCUPEERS: DELIVERING MORE
FOR LESS

FLEX: FLEX SPECIALISATION

BWT: TECH STACK

ALT/RESI: STRATEGIC RESI PARTNERSHIPS

CHOOSE YOUR TRIBE

10:15 NETWORKING BREAK & MEETINGS

F

10:50AM - MAIN STAGE
[WORK/PLACE STRATEGY]

KEYOTE & INTERVIEW:
RETHINKING WORKPLACE AS EXPERIENCE

PANEL:
HUMAN-CENTRIC WORKPLACE
STRATEGY IN AN ARTIFICIAL AGE

or

A
B
C
D
E

10:50AM - TRIBES
[INTELLIGENCE LENS]

CREAM: DECARBONISING BUILDINGS

PLACE: NEW NEIGHBOURHOODS

FLEX: THE REGIONS VS LONDON

BWT: OPERATIONAL DATA

ALT/RESI: INNOVATIVE DEAL STRUCTURING

CHOOSE YOUR TRIBE

12:00 NETWORKING LUNCH & MEETINGS

1:00PM - MAIN STAGE
[CULTURE & PLACE]

F

KEYOTE & INTERVIEW:
REBUILDING BRITAIN: HOW CULTURE
BECOMES THE CURRENCY OF URBAN
REGENERATION

PANEL:
CULTURAL PLAYGROUNDS: HOW RETAIL
STOPS PRETENDING IT'S ABOUT SHOPPING

or

1:00PM - TRIBES
[OPERATIONAL EXCELLENCE LENS]

A
B
C
D
E

CREAM: NEW ASSET MGMT TOOLKIT

OCCUPEERS: ROI OF WORKPLACE
INTERVENTIONS

IMPACT: MEASURING WHAT MATTERS

BWT: AI STRATEGY

ALT/RESI: OPTIMISING RESI PORTFOLIOS

CHOOSE YOUR TRIBE

2:10 NETWORKING BREAK & MEETINGS

2:45PM - MAIN STAGE
[CORPORATE REAL ESTATE RESILIENCE]

F

KEYOTE & INTERVIEW:
CRE - FROM 'COST CENTER' TO 'STRATEGIC
PARTNER'

KEYNOTE:
THE NOMADIC PRINCIPLE &
ORGANISATIONAL RESILIENCE

or

2:45PM - TRIBES
[EXPERIENCE LENS]

A
B
C
D
E

CREAM: OFFICE CX

ALT/RESI: PRODUCT-MARKET FIT

IMPACT: SOCIAL VALUE

FLEX: FLEX CX

ALT/RESI: RESIDENT EXPERIENCE

CHOOSE YOUR TRIBE

3:55 NETWORKING BREAK & MEETINGS

4:20PM - MAIN STAGE
[HARNESSING DISRUPTION]

F

PANEL:
AI STRATEGY 2026:
FROM EXPERIMENTATION TO EXECUTION

PANEL:
PORTFOLIO REBALANCING IN
THE AGE OF DISRUPTION

CLOSING REMARKS

or

4:20PM - TRIBES
[RENEWAL LENS]

A
B
D

CREAM & ALT/RESI: RETROFIT &
REPURPOSING

OCCUPEERS: DESIGN, ACCESSIBILITY &
NEURODIVERSITY

PLACE: COUNCILS UNITED

CHOOSE YOUR TRIBE

5:30 DELEGATE DRINKS

REGISTRATION FROM 8AM

9am - MAIN STAGE [PURPOSE & PERFORMANCE]

MAIN STAGE

F

Join the Main Stage or Tribe

A







CREAM

COMMERCIAL
PORTFOLIO STRATEGY

HOST

 **James Walker**
Avison Young

CO-HOSTS

 **Nick White**
CBRE IM
 **Dan Lovatt**
Places for London
 **Tarun Mathur**
Canary Wharf Group
 **Tim Hamlin**
Picton
 **Fergus Evans**
Grosvenor
 **Nick Hiles**
Qatari Diar

AVISON
YOUNG

B





OCCU-
PEERS

DELIVERING 'MORE
FOR LESS'

HOST

 **Adrian Boyce**
Avison Young

CO-HOSTS

 **Chloe Baum**
LinkedIn
 **Rimma Bronfentrinker**
Network Rail
 **Mel Reeves**
The Crown Estate
 **Suzan Dixon**
Royal Bank of Canada

AVISON
YOUNG

9am - TRIBES [THE STRATEGY LENS]

C




FLEX

THE SPECIALISATION
IMPERATIVE

HOST

 **Josie Baum**
Arc Club

CO-HOSTS


 **Hugo Warner**
The Fisheries
 **Rupert Dean**
x+why
 **Chris Davies**
Uncommon

D

BWT

TECH STACK &
AGILITY AT SCALE

HOST

 **Jim Eaton-Terry**
Quintain Living

CO-HOSTS

 **Leila Izeghouine**
Nuveen
 **Sil Sehra**
Canary Wharf Group
 **James Snowdon**
Indurent

E




ALT/RESI

STRATEGIC RESI
PARTNERSHIPS

HOST

 **Nicola Rigby**
Avison Young

CO-HOSTS

 **Olivia Harris**
Dolphin Living
 **Ian Rae**
LB of Waltham Forest
 **John German**
Invesco

AVISON
YOUNG

9:00 CHAIRS' OPENING:
A NEW BEGINNING



Adam Scott
Experience Foundation



Kat Hanna
Urbanist

9:25 PURPOSE + PERFORMANCE: THE LEADERSHIP CHALLENGE

HOST



Kat Hanna
Urbanist

PANELLISTS:



Tom Goodall
Related Argent



Helen Gordon
Grainger



Sasha Silver
Redevco

10:15: BREAK

10:50am - MAIN STAGE [HUMAN-CENTRIC WORK/PLACE]

MAIN STAGE

F

Join the Main Stage or Tribe

A





CREAM

DECARBONISING
BUILDINGS

HOST

 **Jess Costanzo**
Simmtronic

CO-HOSTS

 **Paul O'Grady**
Canary Wharf Group
 **Richard Saul**
Ivanhoe Cambridge
 **Chris Fleetwood**
Redevco
 **Anastasia Hicks**
Landsec

SIMMTRONIC

B








PLACE

NEW
NEIGHBOURHOODS

HOST

 **Caterina Polidoro**
tp bennett

CO-HOSTS

 **Morwenna Hall**
Related Argent
 **Kevin Beirne**
Octopus Real Estate
 **Tom Larsson**
Grow Places
 **Selina Mason**
Lendlease
 **Lloyd Lee**
Yoo Capital
 **Rob Heasman**
Earls Court Dev Co
 **Peter Ball**
Greystar

tp bennett

10:50am - TRIBES [THE EXPERIENCE LENS]

C







FLEX

THE REGIONS VS
LONDON

HOST

 **Lee Zweig**
Wavenet

CO-HOSTS

 **Natasha Guerra**
Runway East
 **Thomas Sinclair**
IWG
 **Calum Russell**
Covalt
 **Phuong Truong**
WeWork
 **Adam MacLeod**
Clockwise
 **Adam Walker**
FOUNDRY

wavenet

D

BWT

OPERATIONAL DATA
LAYER, LAKES &
INTEROPERABILITY

HOST

 **Chris Gibson**
Grosvenor

CO-HOSTS

 **Chris Boulton**
Workspace Group
 **Naqash Tahir**
PGIM

E

ALT/RESI



INNOVATIVE DEAL
STRUCTURING

HOST

 **Freddie Wonnacott**
M&G Real Estate

CO-HOSTS

 **Henry Morris**
MGT IM
 **Svitlana Gubriy**
Aberdeen
 **Stewart Knight**
PLATFORM_

 **Johnny Caddick**
Moda Living
 **John Diedrich**
Elva Ventures

10:50 RETHINKING WORKPLACE AS EXPERIENCE

HOST



Adam Scott
Experience Foundation

KEYNOTE



Gabriela Hersham
Huckletree

11:20 HUMAN-CENTRIC WORKPLACE STRATEGY IN THE ARTIFICIAL AGE

HOST



Shane Kelly
tp bennett

PANELLISTS:



Bex Moorhouse
WPP



Riku Rusanen
Nokia



Mel Reeves
The Crown Estate

LUNCH FROM 12:00

LUNCH ENDS AT 1:00

1pm - MAIN STAGE [CULTURE & PLACE]

MAIN STAGE

Join the Main Stage or Tribe

1pm - TRIBES [THE OPERATIONAL EXCELLENCE LENS]

1:00 REBUILDING BRITAIN: HOW CULTURE BECOMES THE CURRENCY OF URBAN REGENERATION

HOST



Anyi Hobson
SEAM Advisory

KEYNOTE



Tom Bloxham CBE MBE
Urban Splash

1:35 CULTURAL PLAYGROUNDS, STORYTELLING & CULTURE-CODED RETAIL

HOST



Adam Scott
Experience Foundation

PANELLISTS:



Sam Bain-Mollison
Places for London



Denz Ibrahim
LGIM



Georgie Manly
Landsec

A CREAM

NEW ASSET MGMT TOOLKIT

HOST



Colin Brown
epx

CO-HOSTS



Matthew Barratt
CBRE IM



Tim Hamlin
Picton



Deborah Green
Redevco



Toby Pullen
The Max Barney Estate



Andrew Mercer
Legal & General



B OCCU-PEERS

ROI OF WORKPLACE INTERVENTIONS

HOST



Malte Koeditz
spaciv

CO-HOSTS



Bex Moorhouse
WPP



Rebekah Powley
Entain



Penny Tonks
Cognizant



Stuart Beety
Independent



Krisztina Foster
Ashurst



C IMPACT

MEASURING WHAT MATTERS

HOST



Josephine Bromley
MapMortar

CO-HOSTS



Kathryn Barber
Orchard Street



Chris Fleetwood
Redevco



Jamie Quinn
Related Argent



Joey Aoun
Savills IM



Alexia-Sofia Charisi
The Royal Household



Sonal Jain
King's Cross Group



D BWT

AI STRATEGY - BEYOND PILOTS

HOST



Tony McGibbon
First Line Software

CO-HOSTS



Nathan Pierce
Essex Council



Kevin Kincaid
Grosvenor



Matt Warren
Lendlease



Alton Hassan
Battersea Power Station



E ALT/RESI

OPTIMISING RESI PORTFOLIOS

HOST



Jon Hammond
Lette AI

CO-HOSTS



Danielle Bayless
Quintain Living



Alastair Mullens
Canary Wharf Group



Aleks Morisson
Goodstone Living



Kevin Watson
PLATFORM_



Mark Woodrow
Packaged Living



2:10 - BREAK

2:45pm - MAIN STAGE [CORPORATE REAL ESTATE RESILIENCE]

MAIN STAGE

Join the Main Stage or Tribe

2:45pm - TRIBES [THE EXPERIENCE LENS]

2:45 CRE - FROM 'COST CENTER' TO 'STRATEGIC PARTNER'

HOST



Cristiano Testi
tp bennett

KEYNOTE



Chloe Baum
LinkedIn

3:15 THE NOMADIC PRINCIPLE & ORGANISATIONAL RESILIENCE

HOST



Kat Hanna
Urbanist

KEYNOTE



Kilian Keller
Electrolux

A CREAM

OFFICE CX

HOST



Chloe Prince
Landsec

CO-HOSTS



Andrew Mercer
Legal & General



Michelle Laramy
Canary Wharf Group



Nick White
CBRE IM



Natasha Forde
Grosvenor

B IMPACT

SOCIAL VALUE

HOST



Hanna Afolabi
Mood & Space

CO-HOSTS



Syreeta Robinson-Gayle
Barratt London



Stephanie Smith
Muse



Laura Stone
Greencore Homes



John Nettleton
Audley Group



Ed Ellerington
Packaged Living

C FLEX

FLEX CX

HOST



Jonny Rosenblatt
Spacemade

CO-HOSTS



David Kaiser
Oneder



Hugo Warner
The Fisheries



Steve Todd
Vending Sense



Sophie Turnbull
Orega



D ALT/RESI

RESIDENT EXPERIENCE

HOST



Lesley Roberts
Related Argent

CO-HOSTS



Grace Oyesoro
Quintain Living



Ruman Sahota
LGIM



Ashley Cox
Get Living



Marcus Hodges
Birchgrove



Eleanor Fiennes
Packaged Living



Ali Reza Ravanshad
DANDI

E ALT/RESI

MARKET-PRODUCT FIT

HOST



Debra Yudolph
SAY Properties

CO-HOSTS



Lee Coward
Oxford Properties



Carl White
Goodstone Living



DJ Dhananjai
Edmund De Rothschild REIM



Richard Simpson
Olympian Homes



Jai Patel
ICG

3:55 - BREAK

3:55 - BREAK

4:20pm - MAIN STAGE
[HARNESSING DISRUPTION]

Join the Main Stage or a Tribe

4:20pm - TRIBES
[THE RENEWAL LENS]

MAIN STAGE

F

A

CREAM & ALT/RESI

RETROFIT & REPURPOSING ECONOMICS

HOST

Neil Sterling
tp bennett

CO-HOSTS

- Patrick Vincent
Bankfoot APAM
- Nicolas Swiderski
Lengendre UK
- Lee Coward
Oxford Properties
- Peter Ball
Greystar
- Michela Hancock
Hilltop Property Partners

tp bennett

B

OCCU-PEERS

DESIGN, ACCESSIBILITY & NEURODIVERSITY

HOST

Ben Boxshall
Ericsson

CO-HOSTS

- Elaine Du Preez
Salesforce
- Kilian Keller
Electrolux
- Riku Rusanen
Nokia

D

PLACE

COUNCILS UNITED - COMMUNITY BUILDING, PUBLIC HEALTH & INCLUSIVE ECONOMIC GROWTH

HOST

Rumi Bose

CO-HOSTS

- Neil Kirby
Southwark Council
- Rob Bristow
Lambeth Council
- Mandar Puranik
Ealing Council
- James Walsh
Royal Borough of Greenwich

4:20 AI STRATEGY 2026: FROM EXPERIMENTATION TO EXECUTION

HOST

Stephen Walker
Aberdeen Investments

PANELLISTS:

Kevin Kincaid
Grosvenor

Jakub Rajek
Lette

James Snowdon
Indurent

4:50 PORTFOLIO REBALANCING IN THE AGE OF DISRUPTION

HOST

Liz Hamson
BE News

PANELLISTS:

Rob Martin
L&G

Mark Russell
Federated Hermes

Stephanie Hacking
Royal London Asset Management

5:25 CHAIRS' CLOSING



Adam Scott
Experience Foundation



Kat Hanna
Urbanist



DRINKS FROM 5:30



VIP DINNERS FROM 6:00



Georgie Manly
(Landsec)

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AVISON YOUNG

Lette

SUPPORTERS

wavenet

SIMMTRONIC

MAPMORTAR

first line software

spaciv

VendingSense

epx

COLLABORATORS

BLACK WOMEN IN REAL ESTATE

BE NEWS